



THE AFRICAN FOUNDATION  
FOR PEACE AND SECURITY

*“ Shaping policies and  
Leadership in Africa’s  
security landscape”*

”

## AFPS CONCEPT NOTE

### VISIT US

POSTNET PO.BOX. 40 Benmore 2010,  
Johannesburg, South Africa

### CONTACT US

+27 117 83 34 23  
info@theafps.org | www.theafps.org  
www.theafricansecurityconversations.org

# CONTENTS

- Table des matières..... Error! Bookmark not defined.
- Background ..... 2
- Rationale ..... 2
- The African foundation for peace and security (AFPS) ..... 2
- Vision ..... 4
- Mission ..... 4
- Mandate..... 4
- Objectives..... 4
- Values..... 5
- Theory of change ..... 6
- Programmes ..... 8
  - Pillar one: the future of security policy in Africa..... 9
  - Pillar two: Building bridges for security and Peace in Africa ..... 10
  - Pillar three: Citizens’ security threats outlook ..... 11
  - Pillar four: Education for sustainable peace ..... 12
  - Pillar five: Grassroots investments for sustained livelihood in conflicts settings..... 12
- Institutional Governance.....13**
  - Lifetime Honorary Trustees ..... 13
  - Advisory Board..... 14
  - Strategic Technical Committee ..... 15
  - Team ..... 15
  - Consultancy Services Unit..... 15

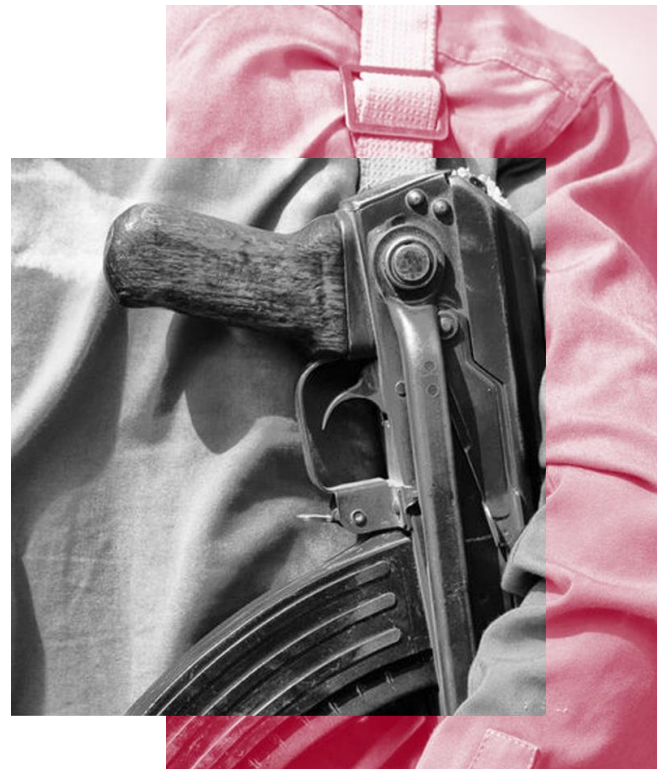
## BACKGROUND

As the post-1945 international order continues to unravel, new multidimensional and unpredictable security threats have emerged.

These threats, linked to climate variability impact radical religious, ethnic, political and separatist ideologies and orientations, are blossoming at a fast and alarming pace with profound and far-reaching implications for societies around the world, especially those in Africa.

To tackle these security threats and make adequate provision for citizens' security, innovations in different spheres are required; from current thinking and planning to translating policy options into concrete actions.

It also requires **robust insights on the nexus between security and development, Africa's integration agenda and fragility drivers on dialogue platforms to test and reshape ideas, leadership and policies.**



## RATIONALE

There is an urgent imperative for a multidimensional approach to shaping the future of security policy on the continent, and it must include citizen-informed responses that complement the work of African institutions.



## THE AFRICAN FOUNDATION FOR PEACE AND SECURITY (AFPS)

The African Foundation for Peace and Security (AFPS) recognizes that a multidimensional and multidisciplinary approach to planning and implementing security policies that places premium on citizens is overdue.

At AFPS, the goal is to contribute to bridging the gap in knowledge and policy and, by using citizen perspectives,

shape African security policy through providing catalytic insights and platforms for innovative solutions to the management of sustainable peace and security in Africa.



## VISION

For an effective, citizen-centered and peace-driven approach to security policy in Africa.

## MISSION

To become a leading independent think tank strategically positioned to providing a wide range of home-grown and citizen-centered knowledge products and policy options for a more inclusive security provision in Africa

## MANDATE

The Foundation's aim is to promote authentic, innovative and effective response options for managing Africa's peace and security challenges.

## OBJECTIVES

We believe that the main purpose of this Foundation is to provide an opportunity for actors in the field to build a common agenda through which contemporary and responsive peace and security protocols can be developed to shape the future of security policy on the continent. Our focus is to promote citizen-centered security and improved knowledge of Africa's peace and security institutions through increased civil engagement and leadership-driven initiatives. All involved stakeholders will gain insight into prevailing issues and potential solutions based on international and regional peace and security instruments.

Our goal of sustaining peace and security on the African continent relies on the provision of knowledge generation and policy driven insight on the peace, security and development nexus, the shared values of the African Union and the peace and security agenda. The Foundation will also provide a platform for policy debate and dialogue to define best practices and policy implementation trajectories.

The AFPS will pursue the following objectives:

- To serve as the policy oriented and independent think tank and leading thought platform on African peace and security issues;

- To promote of a systemic approach aimed at developing a citizen's understanding of peace and security issues in Africa;
- To promote citizen-centered security and improved knowledge of Africa's peace and security security institutions through increased civic engagement;
- To promote knowledge generation and policy driven insight on the nexus of peace and security with political, socio-economic and environmental factors, and the shared values of the AU and the security policy agenda in general; this includes as a priority, recognizing financial inclusion as a critical element of PCRDR and stabilization;
- To develop appropriate tools to tackle these issues in a sustainable manner, through research, knowledge dissemination, leadership development, and education ~~and dialogues~~;
- Influence, shape and form Pan African policy decisions including through provision of technical assistance to Pan African efforts in solving peace and security challenges;

## VALUES

**Innovation:** A determination to investigate and pursue new and creative ideas that bring positive change.

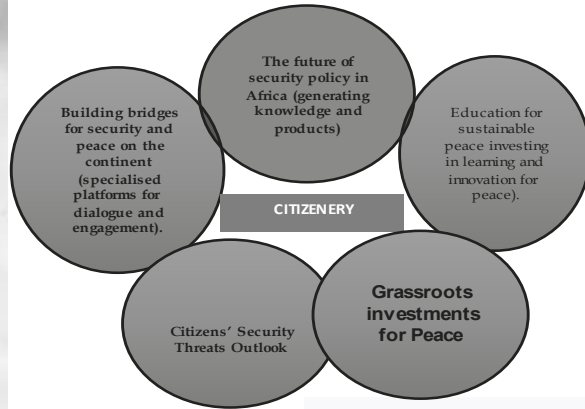
**Change driven:** Accelerating policy transformation by identifying emerging opportunities and translating them into practical and viable solutions.

**Excellence:** Aiming for outstanding results amid complex, uncertain and unpredictable environments.

**Rigor:** Setting standards underpinned by the delivery of rigorous, high standard and forward-looking products.

# Theory of Change

## STRATEGIC OBJECTIVES



**RESULTS/ HYPOTHESES**

Impacting on decision making processes in citizen engagement and participation in peace, security, democracy, quality inclusive education, socio economic development and related topics.

Influencing (State, security, institutions, decision makers)

Policies, demographics, practice, decisions, accountability, behavioural change and power relations.

Impacting on the lives of citizens across Africa, and much wider impact through influencing partnerships and networks

**IMPACT**

A citizen-centred society in which every citizen is free, equal, secure with abilities to fully engage, participate in the transformation and security processes.

## ASSUMPTIONS/RISKS

Tools, best practices, models, and approaches  
 Citizen inclusive and other community-type engagements and initiatives are relegated to a secondary role as they are irrelevant for the security of a State.

Security Policy and foresights perspectives on Security issues are often competing with other priority agendas.

Narrow focus given to young adults Education for Peace that in the long term can create peaceful societies.

Political, security, democratic processes and social-economic development are narrowed down, debated and decided upon by a few.

There is no evidence in many countries that research, education for peace and policy debates are linked to security, stable and secure environment

Meaningful dialogue, evidence-based research, human security, citizen engagement, education for peace are not addressed in a holistic manner to impact on peace, security, democracy and socio-economic development on the continent.





# PROGRAMMES

The Foundation will accomplish its vision, mission, mandate and objectives across four major work pillars, namely:

**Pillar one: The future of security policy in Africa**

**Pillar two: Building bridges for security and peace in Africa**

**Pillar three: The citizens' security threat outlook**

**Pillar four: Education for sustainable peace**

**Pillar five: Grassroots investments for sustained livelihood.**



## PILLAR ONE: THE FUTURE OF SECURITY POLICY IN AFRICA



### **Mobilizing critical knowledge and insights to shape policy discourse and interventions across the continent**

Pillar One will be implemented through the regular publication of research products on the security nexuses and wide dissemination of critical and high-quality knowledge products capable of generating lively, enriching and robust conversations on key peace and security priorities facing African citizens and governments.

#### **Products:**

- Releasing timely, digitalized, simplified and interactive publications to allow citizens, policymakers and other stakeholders to understand topical security issues and use them to advance debates, options and action.
- Tracking, drawing critical attention to and popularizing key peace and security decisions and instruments of the AU and RECs using multiple outreach avenues readily available to African citizens.

### **KNOWLEDGE FOR PEACE AND SECURITY: AFRICA'S SECURITY NEXUSES**

- Megatrends: security vs integration, humanitarian issues, governance, corruption, globalization, regional geopolitical dynamics  
**Quarterly thematic reports**
- Security threats forecast reports  
**Semi-annual reports**
- The State of Citizen-Security in Africa  
**Annual reports**
- African security policy insights (peace and security decisions that impact citizens)  
**Monthly analysis of security policy decisions in Africa**

### **POPULARIZATION OF AU AND RECS SHARED VALUES AND INSTRUMENTS**

- Dissemination of AU/RECs instruments and decisions through a clear and concise outreach strategy to atypical stakeholders (the citizenry).
- Implementation status of peace and security instrument reports: Period tracking and reporting of various AU/RECs instruments and decisions to provide stakeholders with an up to date overview.  
**Publications: Digital tools/infographics**

## PILLAR TWO: BUILDING BRIDGES FOR CITIZEN'S SECURITY IN AFRICA

### **Making African citizens count in decision-making options for peace and security**

This pillar will be achieved by creating multiple and specialized platforms for dialogue where diverse insights meet candid debates in the quest for catalytic solutions to security and development challenges.

Regular dialogue series will offer practical, innovative, enriching and timely action-oriented conversations that amplify and mainstream the concerns and priorities of citizens in the peace and security arena.

### **Specialized citizen-centered conversation platforms:**

**Military and Diplomatic Dialogue Series:** Tapping into the institutional knowledge gained by retired military and diplomatic officials to shape decisions in the peace and security landscape.

**Private Sector and Security Actors Dialogue Series:** Fostering private sector engagement in development and peace and security.

**Civil Society, Think Tanks and Security Actors Dialogue Series:** Conducting outreach to concerned and interested citizens by organizing in-person platforms with security institutions to exchange ideas.

**Security, Development and Humanitarian Actors Dialogue Series:** Promoting the debate and foresight solutions to stabilization, humanitarian assistance and long-term recovery in post conflict settings.

**Africa's Security Partnerships Dialogue Series:** Shaping the future of Africa's security cooperation requires a debate both at policy and implementation levels.

**African Health Security Dialogue Series:** To survey, document and influence the state of play and preparedness in the health and humanitarian sectors to enable timely anticipation and appropriate responses to emerging human security challenges.

**Africa and the world Dialogues Series:** Foresights debates on Africa's agency in the global arena.

**Leadership and transformative Youth Dialogues Series:** Youth and Intergenerational debates on transformative and serving leadership.



## PILLAR THREE: CITIZENS' SECURITY THREAT OUTLOOK

*A one-stop platform to reach out to African citizens with correct, adequate and timely information on emerging security threats*

The range of activities under this pillar will include:

- Documenting how citizens perceive security threats in different contexts and situations.
- Surveying threat and risk assessments in peace and security.
- Data collection, mapping and informed analysis.
- Survey and document the impacts of governmental and institutional activities on citizens' security.



## PILLAR FOUR: EDUCATION FOR SUSTAINABLE PEACE

### *Investing in learning and innovation to secure a peaceful future and well-being of African youth*

This pillar will promote the access and enrolment of youth (male, female and other disadvantaged groups in conflicts settings) into tailored and intensive graduate-level training, mentorship and internships in the peace and security field, in close collaboration with leading African universities outside the home countries of the beneficiaries.

**Graduate-level scholarships and advanced training:** Full scholarship granted to young Africans in post-conflicts settings to pursue an undergraduate degree in Peace and Security or a related field at an African university.

**Mentorship:** pairing of graduate students with accomplished African citizens in the same field to gain personalized and professional coaching and exposure.

**Internships:** For current fellows, alumnae of AFPS scholarships and qualified applicants to work with reputable institutions in the peace and security sector across Africa.

**Universities partnerships and exchanges:** Building networks of African universities for students exchange in the field of peace and security.



## 6.2 Pillar FIVE: Grassroots investments for Peace

“Creating sustainable livelihoods through sustained investments for peace”.

- 6.2.1 Identify and support local businesses and social enterprises with potential for growth and sustained economic contributions to the economy
- 6.2.2 Build and enhance human capacities to ensure homegrown skill sets are available to satisfy local business demands
- 6.2.3 Conduct investment forums that target policy and financial institutions, local and international investors to promote grassroots financial inclusion
- 6.2.4 Provide support to incubate greenfield projects and ideas into a viable business ventures.

## INSTITUTIONAL GOVERNANCE



**Michelle Ndiaye**  
Founder

## LIFETIME HONORARY TRUSTEES

1. H.E. Olusegun Obasanjo  
Former President of Nigeria, Chairperson of the Group of Patrons
2. Mrs. Graca Machel  
Founder Graca Machel Trust; Mozambique
3. H.E. Pedro Pires  
Former President of Cape Verde

## ADVISORY BOARD

- 1. Prof. Adebayo Olukoshi**  
Witts University, Board Chairperson, Nigeria
- 1. Hon. Unity Dow**  
Former Minister of Foreign Affairs and International Cooperation, Botswana
- 2. Amb. Abdirahman Yusuf A. Aynte**  
Former Minister of Planning and International Cooperation, Somalia
- 3. Dikgang Moseneke**  
Deputy Chief Justice (Ret.), South Africa
- 4. Hon. Danielle Darlan**  
Former President of the Constitutional Court, Central Africa Republic
- 5. Amb. Mahboub Maalim**  
Former Executive Secretary, IGAD, Kenya
- 6. Youssef Mahmoud (PHD)**  
Senior Advisor, International Peace Institute (IPI), New York, Tunisia
- 7. Michelle Ndiaye**  
Founder

## STRATEGIC TECHNICAL COMMITTEE

1. **Aya Chabi (Chair)**  
Former African Union Youth Envoy, Tunisia
2. **Prof. Cheryl Hendricks**  
University of Johannesburg, South Africa
3. **Hesphina Rukato (PhD)**  
Development Consultant, Zimbabwe
4. **Ibrahim Cessay**  
Founder Art for Peace, The Gambia
5. **Mr. Mame Ely Dieng**  
Security Expert, United Nations, Senegal

## TEAM

1. Chief Executive Officer (CEO) Programme Director Building bridges for citizen's Security in Africa
2. Chief Operating Officer (COO)
3. Communications, Public Relations Director and Partnerships
4. Academic Director- Education for Bridges and Peace
5. Programme Director – Knowledge for Peace
6. Programme Director – Grassroots investments for Peace
7. Programme Director – Citizen Security Threats Outlook

## CONSULTANCY SERVICES UNIT

### Fostering sustainability

- Consultancy services: Political, technical advisory services on political and security matters and electoral processes.
- Security Assessments for Private sector investments.
- Grants hosting for NGO's incubators.
- Endowment / Investment fund

End